LIBERTY RIDE TROLLEY PROGRAM OVERVIEW AND BUDGET DISCUSSION





Land Use, Health, and Development Department

Economic Development Office

September 19, 2022

OVERVIEW

- Survey
 - Committee
 - Boards
 - Businesses
 - Tourists
- Liberty Ride Business Overview
- Current Challenges
- Future Considerations/Requests
- Q&A

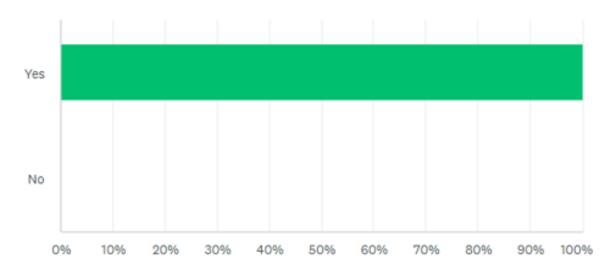
SURVEY HIGHLIGHTS

- In the Spring of 2022, a survey was sent out asking Committees for feedback regarding the Liberty Ride:
 - Select Board, Planning Board, Tourism Committee, Economic Development Advisory Committee, and Lexington Center Committee
- 13 responses
 - "respondents feel that the Town should continue the Liberty Ride as a municipal service."
 - "The second most popular aspect of the tour was narration by the tour guide."
 - "Most respondents (33%) found that the number of tours and the number of days tours are available provides the greatest opportunity to improve the Liberty Ride Tour."

SURVEY RESULTS/HIGHLIGHTS

- A survey was also sent to local businesses in the Spring of 2022
- 7 responses
 - "About 42% of respondents felt the Liberty Ride should offer more stops."
 - "Liberty Guide Tour would benefit from partnering with businesses that are willing to provide support in certain areas. Some options could be: fresh beverages for visitors, a raffle to win a gift card or prize, etc."
 - "71% or 5 out of 7 of respondents feel we should look into a hop on hop off system, as well as looking at adding a longer stop at Minute Man National Park."

Has tourism supported your business? If yes, please explain.

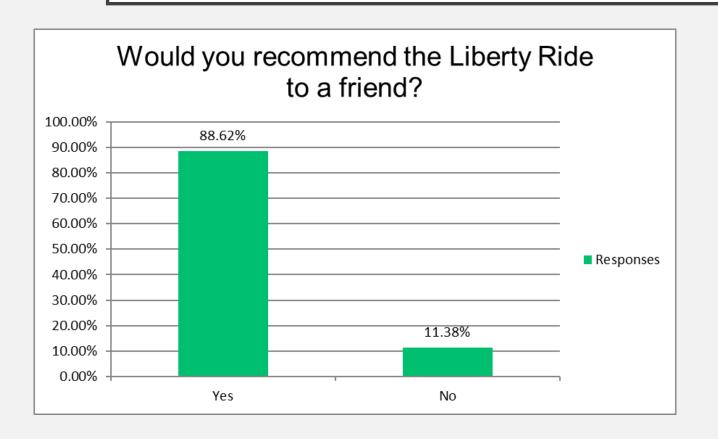


Respondents overwhelming feel that tourism positively impacts their business or operations. A few respondents who answered this survey were new businesses who feel they will see an increase in sales as tourism ramps up.

Comments:

- "We are a center business and many tourists stop and shop with us."
- "My business has only been open for half a year. But we expect that with tourist season our sales should increase."
- "Tourism is key to the Historical Society"
- "we get customers mostly from the bus tours"

LIBERTY RIDE CUSTOMER SURVEY



| Survey Months | Year |
|---------------|-----------|
| April-Oct | 2017-2022 |

| Respo | onses |
|----------|-------|
| 88.62% | 257 |
| 11.38% | 33 |
| Answered | 290 |
| Skipped | 4 |

2022 Survey

94 Responses

Overwhelmingly Positive. Highlights include trolley, stop at historical sites, and guide

2022 LIBERTY RIDE BUSINESS OVERVIEW

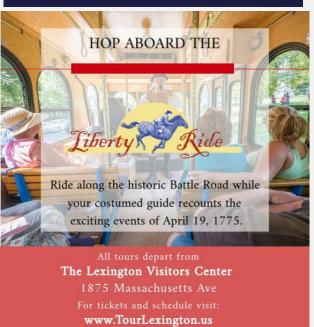
- One year contract with Joseph's Transportation
- 2,455 Tickets sold in 2021
- 31 seats
- 2 Tours per day, Friday- Monday

| Source | Adult | Seniors/Military | Students | Total Sale Average |
|-----------------------------|---------|------------------|----------|-----------------------|
| Visitors Center/ Website | \$28 | \$25 | \$20 | 84% |
| Viator/Trip Advisor | \$21.84 | \$19.50 | \$15.60 | 7% |
| Go Boston Pass | \$15.25 | n/a | \$7.00 | 9% |

MARKETING EFFORTS

| Platform | Source | ROI/Reach |
|-------------------|----------------------------------|--|
| Radio and Digital | GBH | 43 Radio Slots over two weeks, 372,992 impressions |
| Print | Group Tour Magazine | 18,750 Readers |
| Print | Youth Travel Planner | 31,200 issues distributed |
| Print | Bus Tour Magazine | 23,000 readers |
| Print | Boston Globe Sunday | 769,065 Readers |
| Print | Boston Globe Magazine- Travel | 769,065 Readers |
| E-Blast | Boston.Com | 42,980 subscribers |
| Print | USA Today | 100,000 copies printed, |
| Print | Greater Merrimack CVB | 50,000 distributed |
| Digital | Facebook | 74,425 impressions |
| Print | Greater Boston CVB | 80,000 copies distributed |
| Digital | Greater Boston CVB | 55,000 page views |
| VC Screens | Greater Boston CVB | 12,000 people per week |
| Digital | WCVB | 409,227 impressions (to date) |







TRAVEL BACK IN TIME TO APRIL 19, 1775

Start your journey at the Lexington Visitors Center. Then hop aboard the Liberty Ride Trolley Tour, take a Guided Battle Green Walking Tour, or visit a Historic House Museum. It's yours to explore!

VISIT US ONLINE:

WWW.TOURLEXINGTON.US

The Lexington Visitors Center: 1875 Massachusetts Ave, Lexington

LOCAL



CURRENT CHALLENGES

- Increasing Transportation Costs
- Increase in guide wages
- COVID Impacts on Travel and Tourism Industry
- Higher ticket costs than comparable tours
- Concord Trolley Pilot
- In FY2022, approximately 2,500 Liberty Ride tour tickets were sold from July to October 2021, but the program did not break even due to the high per-hour trolley rates.

ESTIMATED 2023 COSTS

| | Elec | tric Trolley | Ga | as Trolley | Leas | e/Contract |
|------------------------------|------|--------------|----|------------|------|------------|
| Capital Expense: | | | | | | |
| Trolly Vehicle | \$ | 450,000 | \$ | 208,000 | \$ | - |
| Level 3 Charger | \$ | 40,000 | \$ | - | \$ | - |
| Total Capital Expense | \$ | 490,000 | \$ | 208,000 | \$ | - |
| Operating Revenues: | \$ | 194,220 | \$ | 194,220 | \$ | 194,220 |
| Operating Expense: | | | | | | |
| Salaries & Wages | \$ | 108,040 | \$ | 108,040 | \$ | 56,772 |
| Employee Benefits | \$ | 17,589 | \$ | 17,589 | \$ | - |
| Contractual Services | \$ | - | \$ | - | \$ | 221,112 |
| Vehicle Maintenance | \$ | 3,000 | \$ | 5,000 | \$ | - |
| Fuel (electricity/gas) | \$ | 1,136 | \$ | 10,189 | \$ | - |
| Winter Storage | \$ | 6,000 | \$ | 6,000 | \$ | - |
| Set-aside for Future Capital | \$ | 49,000 | \$ | 20,800 | \$ | - |
| Total Operating Expenses | \$ | 184,765 | \$ | 167,618 | \$ | 277,884 |
| Operating Net Income (Loss) | \$ | 9,455 | \$ | 26,602 | \$ | (83,664) |

SCENARIO ONE CONSIDERATIONS-LEASED TROLLEY

- A RFP is issued for a new transportation vendor
- The Town hires guides and a part time, inhouse coordinator
- The Transportation vendor hires drivers and is responsible for maintenance, gas etc.

| | Lease/Contract | | |
|------------------------------|----------------|----------|--|
| Capital Expense: | | | |
| Trolly Vehicle | \$ | - | |
| Level 3 Charger | \$ | - | |
| Total Capital Expense | \$ | - | |
| | | | |
| Operating Revenues: | \$ | 194,220 | |
| Operating Expense: | | | |
| Salaries & Wages | \$ | 56,772 | |
| Employee Benefits | \$ | - | |
| Contractual Services | \$ | 221,112 | |
| Vehicle Maintenance | \$ | - | |
| Fuel (electricity/gas) | \$ | - | |
| Winter Storage | \$ | - | |
| Set-aside for Future Capital | \$ | - | |
| Total Operating Expenses | \$ | 277,884 | |
| | | | |
| Operating Net Income (Loss) | \$ | (83,664) | |
| | | | |
| | | | |

SCENARIO TWO CONSIDERATIONS-PURCHASE GAS TROLLEY

- The Town purchases a new diesel trolley using ARPA Funding
- The Town hires guides, drivers, and a full time, in house coordinator
- The Town would be able to explore other service options such as hop-on hop-off services and partnering with Concord, Lincoln, and the National Park.

| | Ga | Gas Trolley | |
|------------------------------|----|-------------|--|
| Capital Expense: | | | |
| Trolly Vehicle | \$ | 208,00 | |
| Level 3 Charger | \$ | - | |
| Total Capital Expense | \$ | 208,00 | |
| | | | |
| Operating Revenues: | \$ | 194,22 | |
| Operating Expense: | | | |
| Salaries & Wages | \$ | 108,04 | |
| Employee Benefits | \$ | 17,58 | |
| Contractual Services | \$ | - | |
| Vehicle Maintenance | \$ | 5,00 | |
| Fuel (electricity/gas) | \$ | 10,18 | |
| Winter Storage | \$ | 6,00 | |
| Set-aside for Future Capital | \$ | 20,80 | |
| Total Operating Expenses | \$ | 167,61 | |
| Operating Net Income (Loss) | \$ | 26,60 | |
| | | | |

SCENARIO THREE CONSIDERATIONS-PURCHASE ELECTRIC TROLLEY

- The Town purchases a new electric trolley using ARPA funding.
- The Town purchases a level three charger using ARPA Funding
- The Town hires guides, drivers, and a full time, in house coordinator
- The Town would be able to explore other service options such as hop-on hop-off services and partnering with Concord, Lincoln, and the National Park.

| | Electric Trolley | | |
|------------------------------|------------------|---------|--|
| Capital Expense: | | | |
| Trolly Vehicle | \$ | 450,000 | |
| Level 3 Charger | \$ | 40,000 | |
| Total Capital Expense | \$ | 490,000 | |
| | | | |
| Operating Revenues: | \$ | 194,220 | |
| Operating Expense: | | | |
| Salaries & Wages | \$ | 108,040 | |
| Employee Benefits | \$ | 17,589 | |
| Contractual Services | \$ | - | |
| Vehicle Maintenance | \$ | 3,000 | |
| Fuel (electricity/gas) | \$ | 1,136 | |
| Winter Storage | \$ | 6,000 | |
| Set-aside for Future Capital | \$ | 49,000 | |
| Total Operating Expenses | \$ | 184,765 | |
| | | | |
| Operating Net Income (Loss) | \$ | 9,455 | |
| | | | |
| | | | |

QUESTIONS AND CONCERNS?



